

Module: Introduction**Page: Introduction**

CC0.1**Introduction**

Please give a general description and introduction to your organization.

Technicolor, a worldwide technology leader in the media and entertainment sector, is at the forefront of digital innovation. Our world class research and innovation laboratories and our creative talent pool enable us to lead the market in delivering advanced video services to content creators and distributors. We also benefit from an extensive intellectual property portfolio supporting our thriving licensing business.

What we do:

- 1) Technology includes 3 activities: technology licensing, patent licensing, and brand licensing. The main objective of Research & Innovation is to develop and transfer innovative technology to support the services, software and solutions the Group provides. The Licensing activity – which includes patent, technology and trademark Licensing - is responsible for protecting and monetizing the Group's Intellectual Property and technologies, while managing some iconic brands.
- 2) Entertainment Services develops and offers content-related technologies and services for the Media & Entertainment industry, notably the motion picture, broadcast and commercial advertising industries. This business is dedicated to delivering solutions for content management (including creation, imaging, finishing, preparation) and for digital and physical content distribution (including DVD & Blu-ray™ services).
1,308 billion DVD and Blue ray discs were shipped in 2015.
- 3) Connected Home offers a wide range of solutions to Pay-TV operators and network service providers for the delivery of digital entertainment, data, voice, and smart home services. Through the design and supply of products such as set-top boxes, gateways and managed wireless tablets, Technicolor offers connected life solutions
Connected Home shipped a total of 31.8 million products in 2015

CC0.2**Reporting Year**

Please state the start and end date of the year for which you are reporting data.

The current reporting year is the latest/most recent 12-month period for which data is reported. Enter the dates of this year first.

We request data for more than one reporting period for some emission accounting questions. Please provide data for the three years prior to the current reporting year if you have not provided this information before, or if this is the first time you have answered a CDP information request. (This does not apply if you have been offered and selected the option of answering the shorter questionnaire). If you are going to provide additional years of data, please give the dates of those reporting periods here. Work backwards from the most recent reporting year.

Please enter dates in following format: day(DD)/month(MM)/year(YYYY) (i.e. 31/01/2001).

| Enter Periods that will be disclosed |
|--------------------------------------|
| Thu 01 Jan 2015 - Thu 31 Dec 2015 |

CC0.3**Country list configuration**

Please select the countries for which you will be supplying data. If you are responding to the Electric Utilities module, this selection will be carried forward to assist you in completing your response.

| Select country |
|----------------|
| Australia |
| Brazil |
| Canada |
| China |
| France |
| Germany |
| India |

| Select country |
|--------------------------|
| Poland |
| United Kingdom |
| United States of America |
| Mexico |
| Belgium |

CC0.4

Currency selection

Please select the currency in which you would like to submit your response. All financial information contained in the response should be in this currency.

EUR(€)

CC0.6

Modules

As part of the request for information on behalf of investors, electric utilities, companies with electric utility activities or assets, companies in the automobile or auto component manufacture sub-industries, companies in the oil and gas sub-industries, companies in the information technology and telecommunications sectors and companies in the food, beverage and tobacco industry group should complete supplementary questions in addition to the main questionnaire.

If you are in these sector groupings (according to the Global Industry Classification Standard (GICS)), the corresponding sector modules will not appear below but will automatically appear in the navigation bar when you save this page. If you want to query your classification, please email respond@cdp.net.

If you have not been presented with a sector module that you consider would be appropriate for your company to answer, please select the module below. If you wish to view the questions first, please see <https://www.cdp.net/en-US/Programmes/Pages/More-questionnaires.aspx>.

Further Information

Module: Management

Page: CC1. Governance

CC1.1

Where is the highest level of direct responsibility for climate change within your organization?

Board or individual/sub-set of the Board or other committee appointed by the Board

CC1.1a

Please identify the position of the individual or name of the committee with this responsibility

The Vice President in charge of Public Affairs and Corporate Social Responsibility identifies emerging climate issues such as upcoming regulations likely to affect Technicolor business. In this role he ensures coordination between all internal stakeholders all of whom may have a part to play in delineating a climate strategy: Human Resources, Environment Health and Safety, Sourcing, Risk and Insurance, R&D.

CC1.2

Do you provide incentives for the management of climate change issues, including the attainment of targets?

No

CC1.2a

Please provide further details on the incentives provided for the management of climate change issues

| Who is entitled to benefit from these incentives? | The type of incentives | Incentivized performance indicator | Comment |
|---|------------------------|------------------------------------|---------|
| | | | |

Further Information

CC2.1

Please select the option that best describes your risk management procedures with regard to climate change risks and opportunities

Integrated into multi-disciplinary company wide risk management processes

CC2.1a

Please provide further details on your risk management procedures with regard to climate change risks and opportunities

| Frequency of monitoring | To whom are results reported? | Geographical areas considered | How far into the future are risks considered? | Comment |
|-------------------------|-------------------------------|-------------------------------|---|---|
| Annually | Senior manager/officer | All geographies | Unknown | The internal audit team and the Technicolor Risk management team review a wide span of risks to the business including risks at asset level. They include risks associated to identified adverse effects of climate change such as forest fires or droughts in australia and california, floods in europe or thailand, tornadoes in the US plains. Based on the risk assessment, contingency plans are developed to mitigate these risks at various levels or function in the organization. |

CC2.1b

Please describe how your risk and opportunity identification processes are applied at both company and asset level

Risk identification : At Company level, The Internal Audit team conducts surveys at local level and seeks to identify risks that might not yet be taken into consideration, by consulting with all interested parties. The role of Internal Audit is to help the organization achieve its goals and business objectives through performing:

- 1) Audits or Risk Assessments mandated by senior management to verify compliance and providing an objective view on specific projects, activities or areas of the business.
- 2) Audits and Risks Assessments performed in partnership with the business, to help identify gaps and risks in their processes, and help arrive at value add

recommendations in collaboration with the process owners . These are of a consultative or assistive nature.

A risk base COSO framework approach is followed in both instances.

The scope of work encompasses the examination and evaluation of Technicolor's governance, risk management processes, ans systems and internal controls to reasonably assure that they are adequate and effective to achieve the company's objectives.

The Chief Audit Executive (CAE) reports to the chief financial officer. The CAE has free and unrestricted access to the Chairman of the Board of Directors, to the CEO and to the Chairman of the Audit Committee. Internal Audit plays an important role as agents of the Audit Committee of the Board

At site level, periodic Corporate EH&S audits verify that where risks are identified, mitigation measures are in place, or Corporate EH&S and Insurance teams may propose dedicated training (such as Flood Prevention for instance) which constitute an opportunity to build or strengthen awareness on hazards .

CC2.1c

How do you prioritize the risks and opportunities identified?

CC2.1d

Please explain why you do not have a process in place for assessing and managing risks and opportunities from climate change, and whether you plan to introduce such a process in future

| Main reason for not having a process | Do you plan to introduce a process? | Comment |
|--------------------------------------|-------------------------------------|---------|
|--------------------------------------|-------------------------------------|---------|

CC2.2

Is climate change integrated into your business strategy?

Yes

CC2.2a

Please describe the process of how climate change is integrated into your business strategy and any outcomes of this process

Climate change is integrated into Technicolor's business strategy along two primary axes: development of eco-friendly products and services and infrastructure improvements to reduce emissions or to maintain performance when faced with climate impacts.

The development strategy has Technicolor joining or leading various industry groups, regulatory committees, or trade collaborations as a way to find or to create improvements and manage them in to the product or service offerings.

The infrastructure strategy is to seek out improved efficiencies in technology or human process/behavior. Examples of outcomes are upgrades of existing heating and lighting installations, building management systems, research and innovation programs linked to integration of smartgrid software in set top boxes, energy efficiency improvements from eco-design of products or packaging, anticipation on upcoming legislation, increase use of energy from renewable resources, including local compensation initiatives, or implementation of a "green car" policy for leased vehicles.

CC2.2b

Please explain why climate change is not integrated into your business strategy

CC2.2c

Does your company use an internal price of carbon?

No, and we currently don't anticipate doing so in the next 2 years

CC2.2d

Please provide details and examples of how your company uses an internal price of carbon

CC2.3

Do you engage in activities that could either directly or indirectly influence public policy on climate change through any of the following? (tick all that apply)

Direct engagement with policy makers
Trade associations
Other

CC2.3a

On what issues have you been engaging directly with policy makers?

| Focus of legislation | Corporate Position | Details of engagement | Proposed legislative solution |
|-----------------------------|---------------------------|---|--------------------------------------|
| Energy efficiency | Support | Participant/signatory of the Voluntary Industry Agreement to improve the energy consumption of on Complex Set-Top Boxes endorsed by the EU, participant/signatory of the EU Code of Conduct on Energy Efficiency of Digital TV Service Systems and EU Code of Conduct on Energy Consumption of Broadband Equipment. | |

CC2.3b

Are you on the Board of any trade associations or provide funding beyond membership?

Yes

CC2.3c

Please enter the details of those trade associations that are likely to take a position on climate change legislation

| Trade association | Is your position on climate change consistent with theirs? | Please explain the trade association's position | How have you, or are you attempting to, influence the position? |
|-----------------------------|--|--|---|
| Agora du réseau Domicilaire | Consistent | Agora was born when several large French companies and SMEs (with an opening to international partners) joined forces to design and distribute components, products and terminals that would communicate with services to provide better «smart home» living. The idea was to jointly review all ways to enable domestic technologies to communicate, interact and cooperate. The partners' shared goal is to provide residents of «smart homes» with more fluid, more economical, more efficient services by building a bridge linking everything together. This «bridge», this new household language could improve the management of energy, communications, comfort, entertainment, security, home care services and e-health, while protecting personal data. | |

CC2.3d

Do you publicly disclose a list of all the research organizations that you fund?

CC2.3e

Please provide details of the other engagement activities that you undertake

Participant/signatory of the Voluntary Industry Agreement to improve the energy consumption of on Complex Set-Top Boxes endorsed by the EU, participant/signatory of the EU Code of Conduct on Energy Efficiency of Digital TV Service Systems and EU Code of Conduct on Energy Consumption of Broadband Equipment.

Applicant member of the Electronic Industry Citizen Coalition :EICC members commit and are held accountable to a common Code of Conduct and utilize a range of EICC training and assessment tools to support continuous improvement in the social, environmental and ethical responsibility of their supply chains.

CC2.3f

What processes do you have in place to ensure that all of your direct and indirect activities that influence policy are consistent with your overall climate change strategy?

The VP Public Affairs and Corporate Social Responsibility oversees and actively engages in activities that influence policy – those involved in these activities are appointed by him and report on their activities.

CC2.3g

Please explain why you do not engage with policy makers

Further Information

Page: CC3. Targets and Initiatives

CC3.1

Did you have an emissions reduction or renewable energy consumption or production target that was active (ongoing or reached completion) in the reporting year?

Renewable energy consumption and/or production target

CC3.1a

Please provide details of your absolute target

| ID | Scope | % of emissions in scope | % reduction from base year | Base year | Base year emissions covered by target (metric tonnes CO2e) | Target year | Is this a science-based target? | Comment |
|----|-------|-------------------------|----------------------------|-----------|--|-------------|---------------------------------|---------|
|----|-------|-------------------------|----------------------------|-----------|--|-------------|---------------------------------|---------|

CC3.1b

Please provide details of your intensity target

| ID | Scope | % of emissions in scope | % reduction from base year | Metric | Base year | Normalized base year emissions covered by target | Target year | Is this a science-based target? | Comment |
|----|-------|-------------------------|----------------------------|--------|-----------|--|-------------|---------------------------------|---------|
|----|-------|-------------------------|----------------------------|--------|-----------|--|-------------|---------------------------------|---------|

CC3.1c

Please also indicate what change in absolute emissions this intensity target reflects

| ID | Direction of change anticipated in absolute Scope 1+2 emissions at target completion? | % change anticipated in absolute Scope 1+2 emissions | Direction of change anticipated in absolute Scope 3 emissions at target completion? | % change anticipated in absolute Scope 3 emissions | Comment |
|----|---|--|---|--|---------|
|----|---|--|---|--|---------|

CC3.1d

Please provide details of your renewable energy consumption and/or production target

| ID | Energy types covered by target | Base year | Base year energy for energy type covered (MWh) | % renewable energy in base year | Target year | % renewable energy in target year | Comment |
|-----|--------------------------------|-----------|--|---------------------------------|-------------|-----------------------------------|---|
| RE1 | Electricity consumption | 2013 | 295 | 7.2% | 2015 | 13.3% | The target of electricity minimum 10% from renewable was more exceeded. |
| RE2 | Electricity consumption | 2013 | 295 | 7.2% | 2020 | | A new target to have 20% minimum electricity from renewables by 2020 is currently under review. |

CC3.1e

For all of your targets, please provide details on the progress made in the reporting year

| ID | % complete (time) | % complete (emissions or renewable energy) | Comment |
|-----|-------------------|--|---------|
| RE1 | 100% | 37% | |

CC3.1f

Please explain (i) why you do not have a target; and (ii) forecast how your emissions will change over the next five years

CC3.2

Do you classify any of your existing goods and/or services as low carbon products or do they enable a third party to avoid GHG emissions?

No

CC3.2a

Please provide details of your products and/or services that you classify as low carbon products or that enable a third party to avoid GHG emissions

| Level of aggregation | Description of product/Group of products | Are you reporting low carbon product/s or avoided emissions? | Taxonomy, project or methodology used to classify product/s as low carbon or to calculate avoided emissions | % revenue from low carbon product/s in the reporting year | % R&D in low carbon product/s in the reporting year | Comment |
|----------------------|--|--|---|---|---|---------|
|----------------------|--|--|---|---|---|---------|

CC3.3

Did you have emissions reduction initiatives that were active within the reporting year (this can include those in the planning and/or implementation phases)

Yes

CC3.3a

Please identify the total number of projects at each stage of development, and for those in the implementation stages, the estimated CO2e savings

| Stage of development | Number of projects | Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *) |
|----------------------|--------------------|--|
| Under investigation | | |

| Stage of development | Number of projects | Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *) |
|---------------------------|--------------------|--|
| To be implemented* | | |
| Implementation commenced* | | |
| Implemented* | 5 | |
| Not to be implemented | | |

CC3.3b

For those initiatives implemented in the reporting year, please provide details in the table below

| Activity type | Description of activity | Estimated annual CO2e savings (metric tonnes CO2e) | Scope | Voluntary/ Mandatory | Annual monetary savings (unit currency - as specified in CC0.4) | Investment required (unit currency - as specified in CC0.4) | Payback period | Estimated lifetime of the initiative | Comment |
|--------------------------------------|-----------------------------------|--|--------------------------|----------------------|---|---|----------------|--------------------------------------|---|
| Energy efficiency: Building services | Lighting retrofitting initiatives | | Scope 2 (location-based) | Voluntary | | | | Ongoing | |
| Energy efficiency: Building services | gaz boiler decommissioning | | Scope 1 | Voluntary | | | | | 15% natural gaz consumption reduction going forward |
| Energy efficiency: | air conditioning improvements | | Scope 2 (location- | Voluntary | | | | | |

| Activity type | Description of activity | Estimated annual CO2e savings (metric tonnes CO2e) | Scope | Voluntary/Mandatory | Annual monetary savings (unit currency - as specified in CC0.4) | Investment required (unit currency - as specified in CC0.4) | Payback period | Estimated lifetime of the initiative | Comment |
|--------------------------------------|--|--|--------------------------|---------------------|---|---|----------------|--------------------------------------|---------|
| Building services | | | based) | | | | | | |
| Transportation: use | charging areas built for electric cars used for employee commutes | | Scope 3 | Mandatory | | | | | |
| Energy efficiency: Building services | An electrical engineering and design project was implemented whereby new electrical plans will allow different sections of the shop floor of DVD replication and printing to be de-energized during off peak season, allowing for precise adaptation of energy demand to production output, and gains are expected to be around 25 000 kWh/year. | 19 | Scope 2 (location-based) | Voluntary | | | | | |

CC3.3c

What methods do you use to drive investment in emissions reduction activities?

| Method | Comment |
|---|---------------|
| Compliance with regulatory requirements/standards | Among others; |

| Method | Comment |
|--------|---|
| Other | seizing upon new energy efficient technologies opportunities as they become available |

CC3.3d

If you do not have any emissions reduction initiatives, please explain why not

Further Information

Page: CC4. Communication

CC4.1

Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s)

| Publication | Status | Page/Section reference | Attach the document | Comment |
|---|-----------------------------------|------------------------|---|---|
| In mainstream reports (including an integrated report) but have not used the CDSB Framework | Complete | 143-144 | https://www.cdp.net/sites/2016/00/19100/Climate Change 2016/Shared Documents/Attachments/CC4.1/df_2015_eng-v2.pdf | Technicolor Annual Report 2015 |
| In voluntary communications | Underway - previous year attached | | https://www.cdp.net/sites/2016/00/19100/Climate Change 2016/Shared Documents/Attachments/CC4.1/2013 Sustainability Report.pdf | Delay in publishing the sustainability report 2014 so previous year attached; |

Further Information

Module: Risks and Opportunities

Page: CC5. Climate Change Risks

CC5.1

Have you identified any inherent climate change risks that have the potential to generate a substantive change in your business operations, revenue or expenditure? Tick all that apply

- Risks driven by changes in regulation
- Risks driven by changes in physical climate parameters

CC5.1a

Please describe your inherent risks that are driven by changes in regulation

| Risk driver | Description | Potential impact | Timeframe | Direct/Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|--------------------------------|--|------------------------|-----------|-----------------|---------------|---------------------|----------------------------------|-------------------|--------------------|
| Emission reporting obligations | French law passed on obligatory emissions disclosure for companies counting more than 500 permanent employees and generating more than 1 million revenue. No penalties attached to non conformance | Other: non conformance | | Direct | Very unlikely | Low | | | |
| Emission | CRC scheme in England | | | Direct | Very | Low | | | |

CC5.1b

Please describe your inherent risks that are driven by changes in physical climate parameters

| Risk driver | Description | Potential impact | Timeframe | Direct/ Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|---|---|---|--------------|-------------------------|----------------------|------------------------|--|--|-----------------------|
| Change in precipitation extremes and droughts | Floods in Thailand disrupted in 2011 the Connected Home supply chain for hard drives and caused delay in the delivery of products across the whole industry. | Increased operational cost | Unknown | Indirect (Supply chain) | More likely than not | Low-medium | | | |
| Change in precipitation extremes and droughts | Forest fires and flash floods, hail storms are occurring in regions where the group operates: California is regularly affected by fires and is currently suffering from drought. In Australia, forest fires but also heavy rainfalls and hail storms have a potential to cause damage to infrastructures. | Reduction/disruption in production capacity | Up to 1 year | Direct | Likely | Low-medium | Repair costs on our infrastructures, | Significant Business Incident procedure in place allows for immediate allocation of resources. | Low |

CC5.1c

Please describe your inherent risks that are driven by changes in other climate-related developments

| Risk driver | Description | Potential impact | Timeframe | Direct/ Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|-------------|-------------|------------------|-----------|---------------------|------------|------------------------|--|----------------------|-----------------------|
|-------------|-------------|------------------|-----------|---------------------|------------|------------------------|--|----------------------|-----------------------|

CC5.1d

Please explain why you do not consider your company to be exposed to inherent risks driven by changes in regulation that have the potential to generate a substantive change in your business operations, revenue or expenditure

CC5.1e

Please explain why you do not consider your company to be exposed to inherent risks driven by physical climate parameters that have the potential to generate a substantive change in your business operations, revenue or expenditure

CC5.1f

Please explain why you do not consider your company to be exposed to inherent risks driven by changes in other climate-related developments that have the potential to generate a substantive change in your business operations, revenue or expenditure

Further Information

Page: CC6. Climate Change Opportunities

CC6.1

Have you identified any inherent climate change opportunities that have the potential to generate a substantive change in your business operations, revenue or expenditure? Tick all that apply

- Opportunities driven by changes in regulation
- Opportunities driven by changes in other climate-related developments

CC6.1a

Please describe your inherent opportunities that are driven by changes in regulation

| Opportunity driver | Description | Potential impact | Timeframe | Direct/Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|--|---|-------------------------|------------------|------------------------|-------------------|----------------------------|---|--------------------------|---------------------------|
| Product efficiency regulations and standards | Ecodesigning products means minimizing impacts on the environment and society. Ecodesign has also beneficial effects on Technicolor as well as in meeting our customers' requirements and needs and finally on consumers when using devices; In order to accelerate Eco-design deployment, make it visible internally and externally and gain experience before setting | | | Indirect (Client) | | | | | |

| Opportunity driver | Description | Potential impact | Timeframe | Direct/Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|----------------------|--|------------------|-----------|-------------------|------------|---------------------|----------------------------------|-------------------|--------------------|
| | <p>up a full eco-design process, several eco-design pilot projects were set up. On the medium term, regulatory requirements to optimize energy consumption at home may present an opportunity for delivering on line services to monitor such energy consuming devices through the residential gateways Technicolor ships to network operators.</p> | | | | | | | | |
| Voluntary agreements | <p>Technicolor is very active in this field, and already signed the European Code of Conduct on Energy Efficiency of Digital TV services, and the Code of Conduct on energy consumption of broadband equipment, published by the European Commission and communicated thereon. Technicolor was also actively engaged in elaborating the Industry Voluntary Agreement on the energy consumption of Complex Set-Top Boxes (self-regulation</p> | | >6 years | Indirect (Client) | | | | | |

| Opportunity driver | Description | Potential impact | Timeframe | Direct/Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|--|--|------------------|-----------|-----------------|------------|---------------------|----------------------------------|-------------------|--------------------|
| | <p>based on requirements outlined in the ErP directive) Technicolor also contributes to the preparatory studies, as well as Industry Guidance document, feeding into the regulation on networked equipment (also part of the ErP framework directive). We consider climate change challenges as a great opportunity for providing more energy-efficient, environmentally suitable products and services to our customers, this goal driving R&D efforts to put on the market products with a competitive edge.</p> | | | | | | | | |
| <p>General environmental regulations, including planning</p> | <p>Technicolor operates in a worldwide market and thus has to deal with a wide variety of national and regional initiatives governing the environmental performance and risk management associated with its products. In particular, energy consumption which is the main significant environmental impact for</p> | | | | | | | | |

| Opportunity driver | Description | Potential impact | Timeframe | Direct/Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|--------------------|--|------------------|-----------|-----------------|------------|---------------------|----------------------------------|-------------------|--------------------|
| | <p>our products remains a key priority across the industry and regions. Technicolor actively contributed to the revision of the 278/2009 regulation on External Power Supplies (EPS) by providing inputs to the EU commission, in particular via its membership of the Digital Europe organization of leading Digital Technology European companies. The scope of this revision extended beyond energy efficiency and no load power consumption to use of PVC-free and halogens-free materials, overall material usage reduction and EPS standardization to drive reusability. Also 2013 saw the finalization of the latest 801/2013 Networked (NW) standby regulations, (amendment to the 1275/2008 On/Off and Standby mode regulation). Technicolor is currently contributing to the development of such NW standby guidelines, particularly in relation to Home</p> | | | | | | | | |

| Opportunity driver | Description | Potential impact | Timeframe | Direct/Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|--------------------|---|------------------|-----------|-----------------|------------|---------------------|----------------------------------|-------------------|--------------------|
| | <p>Gateway (GW) and Complex STB (CSTB) products. In the Americas, in Australia, in Asia, in Africa, and in the same manner, Technicolor monitors and follows environmental regulations and standards. In the United States for example, Technicolor follows the Department of Energy proposed amendment on external power suppliers and rulemaking initiatives on efficiency standards for Set-Top Boxes and Network Equipment. For a number of years now, most of Connected Home STB models marketed in U.S. have met the Energy-Star STB energy efficiency levels. In Australia, Technicolor is an Associate Member of the Subscription Television Industry Voluntary Code for improving the energy efficiency of conditional access set-top boxes.</p> | | | | | | | | |

Please describe the inherent opportunities that are driven by changes in physical climate parameters

| Opportunity driver | Description | Potential impact | Timeframe | Direct/ Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|--------------------|-------------|------------------|-----------|------------------|------------|---------------------|----------------------------------|-------------------|--------------------|
|--------------------|-------------|------------------|-----------|------------------|------------|---------------------|----------------------------------|-------------------|--------------------|

CC6.1c

Please describe the inherent opportunities that are driven by changes in other climate-related developments

| Opportunity driver | Description | Potential impact | Timeframe | Direct/ Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|--|--|--------------------------------|--------------|-------------------|-------------------|---------------------|----------------------------------|-------------------|--------------------|
| Changing consumer behaviour | Connected Home products as they have the ability to enable the connection and control of all household appliances, could adapt to customer use profile, thereby providing better performance while also saving energy and reducing cost. | New products/business services | 1 to 3 years | Indirect (Client) | Virtually certain | | | | |
| Induced changes in human and cultural environments | The enabling of VOD through software design and high quality of compression formats can induce a shift to consumption of dematerialized content by end users, thus potentially reducing | New products/business services | Unknown | Direct | Virtually certain | | | | |

| Opportunity driver | Description | Potential impact | Timeframe | Direct/ Indirect | Likelihood | Magnitude of impact | Estimated financial implications | Management method | Cost of management |
|--------------------|---|------------------|-----------|------------------|------------|---------------------|----------------------------------|-------------------|--------------------|
| | significantly the impact of manufacturing and logistics of DVDs and Blu-Rays in the future. | | | | | | | | |

CC6.1d

Please explain why you do not consider your company to be exposed to inherent opportunities driven by changes in regulation that have the potential to generate a substantive change in your business operations, revenue or expenditure

CC6.1e

Please explain why you do not consider your company to be exposed to inherent opportunities driven by physical climate parameters that have the potential to generate a substantive change in your business operations, revenue or expenditure

CC6.1f

Please explain why you do not consider your company to be exposed to inherent opportunities driven by changes in other climate-related developments that have the potential to generate a substantive change in your business operations, revenue or expenditure

Further Information**Module: GHG Emissions Accounting, Energy and Fuel Use, and Trading****Page: CC7. Emissions Methodology**

CC7.1

Please provide your base year and base year emissions (Scopes 1 and 2)

| Scope | Base year | Base year emissions (metric tonnes CO2e) |
|--------------------------|-----------------------------------|--|
| Scope 1 | Sun 01 Jan 2012 - Mon 31 Dec 2012 | 7646 |
| Scope 2 (location-based) | Sun 01 Jan 2012 - Mon 31 Dec 2012 | 149198 |
| Scope 2 (market-based) | | |

CC7.2

Please give the name of the standard, protocol or methodology you have used to collect activity data and calculate Scope 1 and Scope 2 emissions

Please select the published methodologies that you use

| |
|--|
| The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition) |
| Other |

CC7.2a

If you have selected "Other" in CC7.2 please provide details of the standard, protocol or methodology you have used to collect activity data and calculate Scope 1 and Scope 2 emissions

Steam Scope 2 emissions emissions factor was taken from the supplier website.

CC7.3

Please give the source for the global warming potentials you have used

| Gas | Reference |
|-----|--|
| CO2 | IPCC Fourth Assessment Report (AR4 - 100 year) |

CC7.4

Please give the emissions factors you have applied and their origin; alternatively, please attach an Excel spreadsheet with this data at the bottom of this page

| Fuel/Material/Energy | Emission Factor | Unit | Reference |
|-----------------------------|-----------------|-----------------------|---|
| Diesel/Gas oil | | | WRI 2008 GHG protocol tool for stationary combustion V0 |
| Natural gas | | | WRI 2008 GHG protocol tool for stationary combustion V0 |
| Liquefied Natural Gas (LNG) | | | WRI 2008 GHG protocol tool for stationary combustion V0 |
| Steam | 197 | Other: g of CO2 / kWh | |

Further Information

For Direct and indirect emissions from combustion of fossil fuels, we have been using the GHG protocol tool. Except for Steam purchased (indirect emissions) where we used the local information made available by the supplier

Page: CC8. Emissions Data - (1 Jan 2015 - 31 Dec 2015)

CC8.1

Please select the boundary you are using for your Scope 1 and 2 greenhouse gas inventory

Financial control

CC8.2

Please provide your gross global Scope 1 emissions figures in metric tonnes CO2e

8160

CC8.3

Does your company have any operations in markets providing product or supplier specific data in the form of contractual instruments?

No

CC8.3a

Please provide your gross global Scope 2 emissions figures in metric tonnes CO2e

| Scope 2, location-based | Scope 2, market-based (if applicable) | Comment |
|-------------------------|---------------------------------------|---------|
| 140515 | | |

CC8.4

Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?

Yes

CC8.4a

Please provide details of the sources of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure

| Source | Relevance of Scope 1 emissions from this source | Relevance of location-based Scope 2 emissions from this source | Relevance of market-based Scope 2 emissions from this source (if applicable) | Explain why the source is excluded |
|---------------------------------------|---|--|--|---|
| Refrigerants leaks | Emissions are not evaluated | Emissions are not relevant | Emissions are not relevant | |
| Energy consumption from small offices | Emissions are not evaluated | Emissions are not evaluated | Emissions are not evaluated | Overall, the Technicolor real estate portfolio is reviewed each year along with headcount and we make sure our public disclosure covers 95% headcount and 95% minimum surface areas/building. Tiny regional sales offices are therefore excluded. |

CC8.5

Please estimate the level of uncertainty of the total gross global Scope 1 and 2 emissions figures that you have supplied and specify the sources of uncertainty in your data gathering, handling and calculations

| Scope | Uncertainty range | Main sources of uncertainty | Please expand on the uncertainty in your data |
|--------------------------|---|--|--|
| Scope 1 | More than 2% but less than or equal to 5% | Sampling Other: emissions factors need updating | Overall, the Technicolor real estate portfolio is reviewed each year along with headcount and we make sure our public disclosure covers 95% headcount and 95% minimum surface areas/building. Tiny regional sales offices are therefore excluded |
| Scope 2 (location-based) | Less than or equal to 2% | Sampling | Overall, the Technicolor real estate portfolio is reviewed each year along with headcount and we make sure our public disclosure covers 95% headcount and 95% minimum surface areas/building. Tiny regional sales offices are therefore excluded |
| Scope 2 (market- | | | |

| Scope | Uncertainty range | Main sources of uncertainty | Please expand on the uncertainty in your data |
|--------|-------------------|-----------------------------|---|
| based) | | | |

CC8.6

Please indicate the verification/assurance status that applies to your reported Scope 1 emissions

Third party verification or assurance process in place

CC8.6a

Please provide further details of the verification/assurance undertaken for your Scope 1 emissions, and attach the relevant statements

| Verification or assurance cycle in place | Status in the current reporting year | Type of verification or assurance | Attach the statement | Page/section reference | Relevant standard | Proportion of reported Scope 1 emissions verified (%) |
|--|--------------------------------------|-----------------------------------|----------------------|---------------------------------------|-------------------|---|
| Annual process | Complete | Limited assurance | | Page 153 of Annual Report (See below) | ASAE3000 | |

CC8.6b

Please provide further details of the regulatory regime to which you are complying that specifies the use of Continuous Emissions Monitoring Systems (CEMS)

| Regulation | % of emissions covered by the system | Compliance period | Evidence of submission |
|------------|--------------------------------------|-------------------|------------------------|
|------------|--------------------------------------|-------------------|------------------------|

CC8.7

Please indicate the verification/assurance status that applies to at least one of your reported Scope 2 emissions figures

Third party verification or assurance process in place

CC8.7a

Please provide further details of the verification/assurance undertaken for your location-based and/or market-based Scope 2 emissions, and attach the relevant statements

| Location-based or market-based figure? | Verification or assurance cycle in place | Status in the current reporting year | Type of verification or assurance | Attach the statement | Page/Section reference | Relevant standard | Proportion of reported Scope 2 emissions verified (%) |
|--|--|--------------------------------------|-----------------------------------|---|------------------------|-------------------|---|
| Location-based | Annual process | Complete | Limited assurance | https://www.cdp.net/sites/2016/00/19100/Climate Change 2016/Shared Documents/Attachments/CC8.7a/df_2015_eng-v2.pdf | See page 153 | ISAE3000 | 100 |

CC8.8

Please identify if any data points have been verified as part of the third party verification work undertaken, other than the verification of emissions figures reported in CC8.6, CC8.7 and CC14.2

| Additional data points verified | Comment |
|--|--|
| Year on year change in emissions (Scope 1 and 2) | within the third party review and audit of data published in mandatory Annual Report (french Law), energy consumption source data is verified. Emissions are not verified independantly however consistency checks are made. |

CC8.9

Are carbon dioxide emissions from biologically sequestered carbon relevant to your organization?

No

CC8.9a

Please provide the emissions from biologically sequestered carbon relevant to your organization in metric tonnes CO2

Further Information

Page: CC9. Scope 1 Emissions Breakdown - (1 Jan 2015 - 31 Dec 2015)

CC9.1

Do you have Scope 1 emissions sources in more than one country?

Yes

CC9.1a

Please break down your total gross global Scope 1 emissions by country/region

| Country/Region | Scope 1 metric tonnes CO2e |
|--------------------------|-----------------------------------|
| Belgium | 17.98 |
| Brazil | 37.16 |
| Canada | 896.07 |
| France | 28.45 |
| Mexico | 1020.56 |
| Poland | 646.44 |
| United Kingdom | 723.16 |
| United States of America | 4778.41 |

CC9.2

Please indicate which other Scope 1 emissions breakdowns you are able to provide (tick all that apply)

By business division

CC9.2a

Please break down your total gross global Scope 1 emissions by business division

| Business division | Scope 1 emissions (metric tonnes CO2e) |
|--------------------------|---|
| Entertainment Services | 8069.23 |
| Connected Home | 59.26 |
| Other activity | 19.75 |

CC9.2b

Please break down your total gross global Scope 1 emissions by facility

| Facility | Scope 1 emissions (metric tonnes CO2e) | Latitude | Longitude |
|-----------------|---|-----------------|------------------|
| | | | |

CC9.2c

Please break down your total gross global Scope 1 emissions by GHG type

| GHG type | Scope 1 emissions (metric tonnes CO2e) |
|-----------------|---|
| | |

CC9.2d

Please break down your total gross global Scope 1 emissions by activity

| Activity | Scope 1 emissions (metric tonnes CO2e) |
|----------|--|
|----------|--|

Further Information

Page: CC10. Scope 2 Emissions Breakdown - (1 Jan 2015 - 31 Dec 2015)

CC10.1

Do you have Scope 2 emissions sources in more than one country?

Yes

CC10.1a

Please break down your total gross global Scope 2 emissions and energy consumption by country/region

| Country/Region | Scope 2, location-based (metric tonnes CO2e) | Scope 2, market-based (metric tonnes CO2e) | Purchased and consumed electricity, heat, steam or cooling (MWh) | Purchased and consumed low carbon electricity, heat, steam or cooling accounted in market-based approach (MWh) |
|--------------------------|--|--|--|--|
| Mexico | 37989 | | | |
| United States of America | 37342 | | | |
| Poland | 33584 | | | |
| Australia | 12151 | | | |
| United Kingdom | 6872 | | | |

| Country/Region | Scope 2, location-based (metric tonnes CO2e) | Scope 2, market-based (metric tonnes CO2e) | Purchased and consumed electricity, heat, steam or cooling (MWh) | Purchased and consumed low carbon electricity, heat, steam or cooling accounted in market-based approach (MWh) |
|----------------|--|--|--|--|
| China | 1798 | | | |
| Canada | 3263 | | | |
| France | 553 | | | |
| Brazil | 218 | | | |
| Germany | 237 | | | |
| Belgium | 188 | | | |
| India | 3659 | | | |

CC10.2

Please indicate which other Scope 2 emissions breakdowns you are able to provide (tick all that apply)

By business division

CC10.2a

Please break down your total gross global Scope 2 emissions by business division

| Business division | Scope 2 emissions, location based (metric tonnes CO2e) | Scope 2 emissions, market-based (metric tonnes CO2e) |
|------------------------|--|--|
| Entertainment Services | 130359 | |
| Connected Home | 4850 | |

| Business division | Scope 2 emissions, location based (metric tonnes CO2e) | Scope 2 emissions, market-based (metric tonnes CO2e) |
|--------------------------|---|---|
| Technology | 2344 | |
| Others | 302 | |

CC10.2b

Please break down your total gross global Scope 2 emissions by facility

| Facility | Scope 2 emissions, location based (metric tonnes CO2e) | Scope 2 emissions, market-based (metric tonnes CO2e) |
|-----------------|---|---|
| | | |

CC10.2c

Please break down your total gross global Scope 2 emissions by activity

| Activity | Scope 2 emissions, location based (metric tonnes CO2e) | Scope 2 emissions, market-based (metric tonnes CO2e) |
|-----------------|---|---|
| | | |

Further Information

Page: CC11. Energy

CC11.1

What percentage of your total operational spend in the reporting year was on energy?

CC11.2

Please state how much heat, steam, and cooling in MWh your organization has purchased and consumed during the reporting year

| Energy type | Energy purchased and consumed (MWh) |
|-------------|-------------------------------------|
| Heat | |
| Steam | |
| Cooling | |

CC11.3

Please state how much fuel in MWh your organization has consumed (for energy purposes) during the reporting year

40278

CC11.3a

Please complete the table by breaking down the total "Fuel" figure entered above by fuel type

| Fuels | MWh |
|-------------------------------|-------|
| Natural gas | 39098 |
| Distillate fuel oil No 6 | 22 |
| Distillate fuel oil No 2 | 4 |
| Liquefied petroleum gas (LPG) | 1154 |

CC11.4

Please provide details of the electricity, heat, steam or cooling amounts that were accounted at a low carbon emission factor in the market-based Scope 2 figure reported in CC8.3a

| Basis for applying a low carbon emission factor | MWh consumed associated with low carbon electricity, heat, steam or cooling | Comment |
|---|---|---------|
| | | |

CC11.5

Please report how much electricity you produce in MWh, and how much electricity you consume in MWh

| Total electricity consumed (MWh) | Consumed electricity that is purchased (MWh) | Total electricity produced (MWh) | Total renewable electricity produced (MWh) | Consumed renewable electricity that is produced by company (MWh) | Comment |
|----------------------------------|--|----------------------------------|--|--|---------|
| 270947 | 270947 | | | | |

Further Information

CC12.1

How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to the previous year?

Decreased

CC12.1a

Please identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined) and for each of them specify how your emissions compare to the previous year

| Reason | Emissions value (percentage) | Direction of change | Please explain and include calculation |
|---|------------------------------|---------------------|---|
| Emissions reduction activities | | | |
| Divestment | | | |
| Acquisitions | 0.55 | Increase | Scope 1 and 2 for three new sites 2015 / total SC1+SC2 2014*100 |
| Mergers | | | |
| Change in output | | | |
| Change in methodology | | | |
| Change in boundary | | | |
| Change in physical operating conditions | | | |
| Unidentified | | | |
| Other | | | |

CC12.1b

Is your emissions performance calculations in CC12.1 and CC12.1a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?

Location-based

CC12.2

Please describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tonnes CO2e per unit currency total revenue

| Intensity figure = | Metric numerator (Gross global combined Scope 1 and 2 emissions) | Metric denominator: Unit total revenue | Scope 2 figure used | % change from previous year | Direction of change from previous year | Reason for change |
|--------------------|--|--|---------------------|-----------------------------|--|--|
| 0.0000039979 | metric tonnes CO2e | 3652000000 | Location-based | 10 | Decrease | Slight decrease in emissions and increase in revenue |

CC12.3

Please provide any additional intensity (normalized) metrics that are appropriate to your business operations

| Intensity figure = | Metric numerator (Gross global combined Scope 1 and 2 emissions) | Metric denominator | Metric denominator: Unit total | Scope 2 figure used | % change from previous year | Direction of change from previous year | Reason for change |
|--------------------|--|-------------------------------------|--------------------------------|---------------------|-----------------------------|--|---|
| 8.73 | metric tonnes CO2e | full time equivalent (FTE) employee | 16720 | Location-based | 17 | Decrease | Slight decrease in emissions (-2 percent) and 17.7% increase in number of |

| Intensity figure = | Metric numerator (Gross global combined Scope 1 and 2 emissions) | Metric denominator | Metric denominator: Unit total | Scope 2 figure used | % change from previous year | Direction of change from previous year | Reason for change |
|--------------------|--|--------------------|--------------------------------|---------------------|-----------------------------|--|--|
| | | | | | | | employees due to acquisitions and organic growth . |

Further Information

Page: CC13. Emissions Trading

CC13.1

Do you participate in any emissions trading schemes?

No, and we do not currently anticipate doing so in the next 2 years

CC13.1a

Please complete the following table for each of the emission trading schemes in which you participate

| Scheme name | Period for which data is supplied | Allowances allocated | Allowances purchased | Verified emissions in metric tonnes CO2e | Details of ownership |
|-------------|-----------------------------------|----------------------|----------------------|--|----------------------|
| | | | | | |

CC13.1b

What is your strategy for complying with the schemes in which you participate or anticipate participating?

CC13.2

Has your organization originated any project-based carbon credits or purchased any within the reporting period?

No

CC13.2a

Please provide details on the project-based carbon credits originated or purchased by your organization in the reporting period

| Credit origination or credit purchase | Project type | Project identification | Verified to which standard | Number of credits (metric tonnes of CO2e) | Number of credits (metric tonnes CO2e): Risk adjusted volume | Credits cancelled | Purpose, e.g. compliance |
|---------------------------------------|--------------|------------------------|----------------------------|---|--|-------------------|--------------------------|
|---------------------------------------|--------------|------------------------|----------------------------|---|--|-------------------|--------------------------|

Further Information

Page: CC14. Scope 3 Emissions

CC14.1

Please account for your organization's Scope 3 emissions, disclosing and explaining any exclusions

| Sources of Scope 3 emissions | Evaluation status | metric tonnes CO2e | Emissions calculation methodology | Percentage of emissions calculated using data obtained from suppliers or value chain partners | Explanation |
|---|------------------------------------|--------------------|-----------------------------------|---|--|
| Purchased goods and services | Relevant, not yet calculated | | | | |
| Capital goods | Not evaluated | | | | |
| Fuel-and-energy-related activities (not included in Scope 1 or 2) | Not evaluated | | | | |
| Upstream transportation and distribution | Relevant, not yet calculated | | | | |
| Waste generated in operations | Relevant, not yet calculated | | | | |
| Business travel | Relevant, calculated | | | | Change of travel agency, will be feasible next year again. |
| Employee commuting | Relevant, not yet calculated | | | | |
| Upstream leased assets | Not evaluated | | | | |
| Downstream transportation and distribution | Relevant, not yet calculated | | | | |
| Processing of sold products | Not evaluated | | | | |
| Use of sold products | Relevant, not yet calculated | | | | |
| End of life treatment of sold products | Relevant, not yet calculated | | | | |
| Downstream leased assets | Not relevant, explanation provided | | | | NA |
| Franchises | Not relevant, explanation provided | | | | NA |
| Investments | Not evaluated | | | | |
| Other (upstream) | Not evaluated | | | | |
| Other (downstream) | Not evaluated | | | | |

Please indicate the verification/assurance status that applies to your reported Scope 3 emissions

No emissions data provided

CC14.2a

Please provide further details of the verification/assurance undertaken, and attach the relevant statements

| Verification or assurance cycle in place | Status in the current reporting year | Type of verification or assurance | Attach the statement | Page/Section reference | Relevant standard | Proportion of reported Scope 3 emissions verified (%) |
|--|--------------------------------------|-----------------------------------|----------------------|------------------------|-------------------|---|
|--|--------------------------------------|-----------------------------------|----------------------|------------------------|-------------------|---|

CC14.3

Are you able to compare your Scope 3 emissions for the reporting year with those for the previous year for any sources?

No, we don't have any emissions data

CC14.3a

Please identify the reasons for any change in your Scope 3 emissions and for each of them specify how your emissions compare to the previous year

| Sources of Scope 3 emissions | Reason for change | Emissions value (percentage) | Direction of change | Comment |
|------------------------------|-------------------|------------------------------|---------------------|---------|
|------------------------------|-------------------|------------------------------|---------------------|---------|

CC14.4

Do you engage with any of the elements of your value chain on GHG emissions and climate change strategies? (Tick all that apply)

Yes, our suppliers
 Yes, our customers

CC14.4a

Please give details of methods of engagement, your strategy for prioritizing engagement and measures of success

CDP Supply Chain Customer requests

CC14.4b

To give a sense of scale of this engagement, please give the number of suppliers with whom you are engaging and the proportion of your total spend that they represent

| Number of suppliers | % of total spend (direct and indirect) | Comment |
|---------------------|--|---------|
| 2 | | |

CC14.4c

If you have data on your suppliers' GHG emissions and climate change strategies, please explain how you make use of that data

| How you make use of the data | Please give details |
|------------------------------|------------------------------|
| Other | Data exchange with customers |

CC14.4d

Please explain why you do not engage with any elements of your value chain on GHG emissions and climate change strategies, and any plans you have to develop an engagement strategy in the future

Further Information

Module: Sign Off

Page: CC15. Sign Off

CC15.1

Please provide the following information for the person that has signed off (approved) your CDP climate change response

| Name | Job title | Corresponding job category |
|-------------|---|----------------------------|
| Didier Huck | Vice President Corporate Social Responsibility and Public Affairs | Public affairs manager |

Further Information

CDP 2016 Climate Change 2016 Information Request