

2023 Q1 revenues

April 27, 2023

Forward looking statements

This presentation

contains certain statements that constitute "forward-looking statements", including but not limited to statements that are predictions of or indicate future events, trends, plans or objectives, based on certain assumptions or which do not directly relate to historical or current facts.



Such forward-looking statements are based on management's current expectations and beliefs and are subject to a number of risks and uncertainties that could cause actual results to differ materially from the future results expressed, forecasted or implied by such forward-looking statements.

For a more complete list and description of such risks and uncertainties, refer to Technicolor's filings with the French Autorité des Marchés Financiers. **2021 Universal Registration Document** (Document d'enregistrement universel) has been filed with the French Autorité des marchés financiers (AMF) on April 5, 2022, under number D-22-0237, and an amendment to the 2021 URD has been filed with the AMF on April 29, 2022, under number D-22-0237-A01.

KEY Highlights



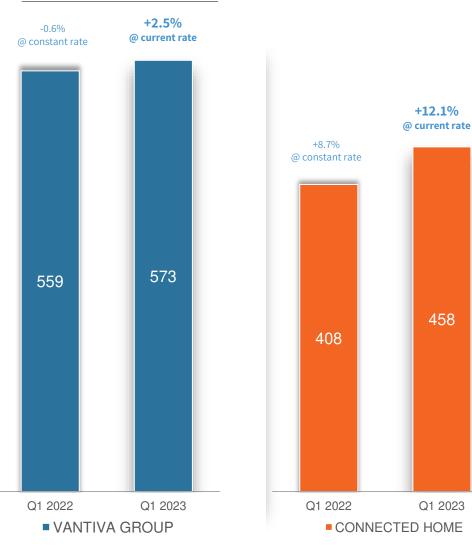
Q1 highlights

- → As expected, moderate growth in Q1 for the group
- → Double-digit growth at Connected Home driven by broadband
- → SCS impacted by declining demand for optical discs
- → On track to deliver the guidance

2023 the start ofanew chapter

Q1 2023 highlights

REVENUES (in € million)





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Performance driven by Connected Home, SCS suffering from lower demand



2023 guidance

Despite uncertainty in demand due to macroeconomic conditions, and their impact on revenues, the group targets:

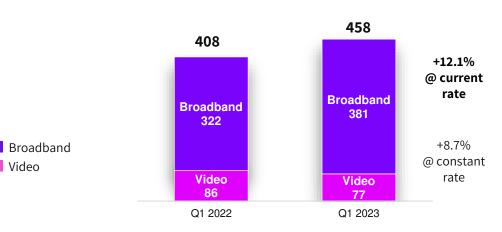
Adjusted EBITDA **>€140m** Adjusted EBITA **>€45m** Free Cash Flow^{*} **>€50m** Outlook Confirmed

BUSINESS Update

Connected Home:

Q1 2023: GOOD GROWTH FOR BROADBAND

REVENUES (in € million)



REVENUE STRONGLY UP:

- \rightarrow Strong growth for Broadband products, in EMEA and Latam, with gain of market share in Fiber
- \rightarrow Mid single digit growth in the North America with an acceleration for WiFi 6
- \rightarrow Video devices demand lower, especially in Latam and India



Q1 2023 TAKEAWAY

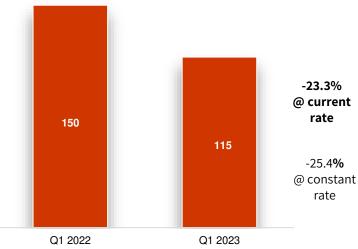
- → Still dynamic Broadband market, but not as strong as in 2022
- Demand more volatile due to \rightarrow macroeconomic context
- Chipsets supply improving ≯
- → Investment in WiFi7 and 10G for being market ready next year

Video

Supply Chain Solutions:

Q1 2023: OPTICAL DISC ACTIVITY STILL FACING HEADWIND

REVENUES (in € million)



REVENUES DOWN 23.3% YOY AT CURRENT RATE:

- → Impacted by continuing disc volume reductions
- → Mitigated in part by ongoing growth in non-disc related activity and pricing increases





Q1 2023 takeaway

- Continued optimization of disc business for longtail cash flow generation
- Significant expansion of vinyl manufacturing capabilities
- Ongoing growth in diversified distribution and logistics businesses
- Development of Biodevices commercial activities

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Thank you

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Glossary of Terms

| Abbreviation | Definition |
|--------------|--|
| \$ | American Dollar |
| € | Euro |
| B2B | Business-to-Business |
| BB | Broadband |
| BD | Blu-ray Disc |
| CAGR | Compound Annual Growth Rate |
| CD | Compact Disc |
| CPE | Customer-Premises Equipment |
| СТО | Chief Technology Officer |
| D&A | Distribution and Amortization |
| Docsis | Data Over Cable Service Interface Specifications |
| DSO | Days Sales Outstanding |
| DPO | Days Payables Outstanding |
| DSI | Days Sales Of Inventory |
| DVD | Digital Video Broadcasting |
| EBIT | Earnings before Interest and Tax |
| EBITA | Earnings before Interest, Tax and Amortization |

| Abbreviation | Definition |
|--------------|--|
| EBITDA | Earnings before Interest, Tax, Depreciation and Amortization |
| EU | European Union |
| FCF | Free-Cash-Flow |
| GPON | Gigabit Ethernet Passive Optical Network |
| IoT | Internet of Things |
| NSP | Network Services Provider |
| OPEX | Operating Expenses |
| OTT | Other-The-Top |
| PPA | Power Purchase Agreement |
| STB | Set-Top-Boxes |
| SVP | Senior Vice President |
| SW | Software |
| US | United States |
| WC | Working Capital |

Glossary of Terms (Cont'd)

- Adjusted EBITDA: profit (loss) from continuing operations before tax and net financial income (expense), net of other income (expense), depreciation and amortization (including impact of provision for risks, litigation and warranties)
- Adjusted EBITA: profit (loss) from continuing operations before tax and net financial income (expense), net of other income (expense) and amortization of purchase accounting items.
- At constant exchange rate: consolidated financial statements prepared and presented by the parent company at a constant exchange rate compared to the last period. It allows to show what would have been the evolution of the company within the same foreign exchange environment than the previous period
- Blu-rayTM: digital disk format ranging from 7,5 gigabytes of capacity (single layer) to 128 gigabytes (quad layer)
- **Compact Disc (CD):** is an optical disk used to store digital data. Capacity ranging from 0.21 to 0.91 gigabyte, mostly 0.74 gigabyte
- Customer-Premises Equipment (CPE): terminal equipment on the client side used to connect to the network of an Internet service provider
- **DOCSIS 3.1:** standard that defines interface, communication and configuration rules and protocols, for data transport system and Internet access using old television network by coaxial cable. This leads to add a high-speed data transfers to the existing cable television system
- **Earnings before Interest, Tax, Depreciation and Amortization (EBITDA):** defines the earning of a company before the deduction of interests, taxes, depreciation expenses and provisions on fixed assets (but after provisions on inventories and accounts receivables)
- Free Cash-flow: Adj. EBITDA (net capex + restructuring cash expenses + change in pension reserves + change in working capital and other assets & liabilities + cash impact of other non-current result)
- **High-speed gateway**: physical device/electronic box enabling the Internet access, also called router or modem
- International Financial Reporting Standards (IFRS): accounting standards that shall be applied by listed companies when establishing their accounts in order to harmonize the presentation of their financial statement
- Internet of Things: the extension of the Internet to things and places in the physical world
- Working capital requirements: current asset minus current liability (including current provisions, excluding cash-flow, short-term debt and financial instruments).
- **xDSL:** refers to DSL ("digital subscriber line") and to all the techniques set up for a digital transport of information over a wireline telephone connection or a dedicated line